



AJCONGLOBAL
YOUR FRIENDLY FINANCIAL ADVISORS



IPO Note:

TEMPESENS INSTRUMENTS (INDIA) LIMITED - SUBSCRIBE

Tempsens Instruments (TIIL) is a thermal engineering and specialized cable manufacturer, designing customized temperature sensing solutions, electrical heating solutions and specialized cables for industrial applications. The company combines technical expertise with a customer-collaborative approach, enabling quick turnaround on complex, tailored thermal solutions.

Market Leadership: TIIL is the largest manufacturer of contact and non-contact temperature sensors in India by revenue (FY26), holding 10.5% share of the overall temperature sensor market. It is the only Indian manufacturer of non-contact temperature sensors, with 21.3% share of that sub-segment a position built by indigenizing development and reducing reliance on foreign suppliers. The company also holds several other "only/few players in India" positions: sole manufacturer of fibre optic temperature sensors, thermal profiling systems, pyrometers and online thermal imagers (FY26); one of very few specialist manufacturers of advanced conductor solutions; and one of the largest electrical heater manufacturers by installed capacity, with capability in low-voltage process heaters (medium-voltage under R&D).

Business Model- Project/OEM + MRO: TIIL operates a two-pronged revenue model. The Project/OEM segment is a high-barrier, approval-driven business (stringent qualification requirements) where winning large greenfield/brownfield instrumentation orders demonstrates technical credibility. This feeds into a recurring MRO (maintenance, repair & operations) replacement business, which is less capex-cycle-dependent and tied instead to process uptime, regulatory compliance and equipment lifecycle needs. Project wins strengthen customer relationships and increase the likelihood of repeat MRO orders — creating a self-reinforcing, annuity-like revenue stream.

Customer Base & Diversification: TIIL served 1,000+ unique customers between FY24-FY26 (new customers added in the trailing three fiscals, excluding repeats), spanning power, steel, glass and oil & gas, among other sectors, including customers added via acquisitions and overseas subsidiaries. Top-10 customer contribution has trended consistently below 25% of revenue from operations indicating low single-customer dependency and reducing sector-cyclicality risk.

R&D and IP Moat: The company holds 12 Indian patents, 8 Indian trademarks, 1 copyright, and 39 trademarks registered internationally, with further applications pending. Ongoing R&D initiatives include slot resistance temperature detectors, mid-voltage heaters, pressurizer heaters for nuclear reactors, and next-gen infrared pyrometers/thermal imagers supporting both indigenization (aligned with 'Make in India') and premiumization of the product mix.

Backward Integration: TIIL operates a backward-integrated manufacturing facility in Udaipur covering thermocouples, cables and electrical heaters a rare capability globally. In-house processes span alloy melting, hot-rolling, annealing, mineral-insulated cable manufacturing, machining, final assembly and calibration. This reduces third-party dependency, improves quality control, and is a key reason TIIL is among the few Indian manufacturers holding ASME U-Stamp certification for pressure vessels a mark of engineering credibility in demanding, regulated end-markets (power, nuclear, oil & gas).

Investment Recommendation and Rationale:-

Tempsens is India's leading temperature-sensor manufacturer with rare backward integration, patented technology, and ASME certification creating high entry barriers. No listed Indian peer exists, offering pure-play exposure. Diversified customer base, recurring MRO revenue, and clear growth levers support a resilient, moat-protected business model with sustainable long-term earnings visibility. At the upper price band of ₹300, the issue is valued at a P/E multiple of about 35.42x on its FY26 post-IPO EPS of ₹8.47. We give a 'SUBSCRIBE' rating to the issue for the following reasons:

1. India's largest temperature sensor manufacturer and sole non-contact sensor player, with strong indigenization-led entry barriers.
2. Resilient revenue mix high-barrier Project/OEM orders plus recurring MRO revenue, with low customer concentration.
3. Strong technical moat backward-integrated manufacturing, 12 patents, and ASME U-Stamp certification.

Issue Opens	20th August 2026
Issue Closes	24th August 2026
Type of Issue	Fresh Issue of 31,66,666 shares (aggregating up to ₹95.00 Crores) Offer for sale of 1,85,00,000 shares of ₹4 (aggregating up to ₹555.00 Crores)
Issue size	₹ 650 Crores
Price Band	₹285 to ₹300 per share
Bid lot/ Bid Size	50 shares/ Rs. 15,000
Issue structure	QIB-50%, HNI- 15%, Retail- 35%
Post issue equity shares	8,38,32,691 shares
Promoters and Promoter Group Public	Pre Issue – 80.51% Post Issue – 55.40% Pre issue – 19.49% Post Issue- 44.60%
Post issue implied market cap	₹2,514.98 Crores
BRLMs	ICICI Securities Limited, JM Financial Limited
Registrar to the issue	KFin Technologies Limited

Financial Summary (in ₹ million, unless otherwise indicated)

Particulars	Fiscal		
	2026	2025	2024
Revenue from operations (₹ million)	4,448.78	3,785.26	2,748.10
Revenue Growth (%)	17.53	37.74	15.98
Total Income (₹ million)	4,558.55	3,824.68	2,780.42
EBITDA (₹ million)	1,131.73	973.22	611.27
EBITDA Margin (%)	24.83	25.45	21.98
Profit after tax (PAT) (₹ million)	710.67	625.55	409.19
PAT Margin (%)	15.59	16.36	14.72
RoE(%)	21.61	23.08	22.82
RoE (%)	13.54	14.08	20.02
Debt Equity Ratio	0.15	0.16	0.15
Debt/ EBITDA	0.69	0.74	0.49
Fixed Asset Turnover Ratio	3.07	2.81	2.77
Net Working Capital Days	210	193	152
Revenue CAGR (FY 24-FY26) %	27.23		
EBITDA CAGR (FY 24-FY26)	36.07		
PAT CAGR (FY 24-FY26)	31.79		

Source: RHP



AJCONGLOBAL
YOUR FRIENDLY FINANCIAL ADVISORS

The following table sets forth the split of revenue from operations across TIIL's three core verticals temperature sensing solutions, electrical heating solutions, and specialized cables for Fiscals 2026, 2025 and 2024:

Verticals	Fiscal 2026		Fiscal 2025		Fiscal 2024	
	Amount (₹ million)	(%) of revenue from operations (excluding other operating revenue)	Amount (₹ million)	(%) of revenue from operations (excluding other operating revenue)	Amount (₹ million)	(%) of revenue from operations (excluding other operating revenue)
Temperature sensing solutions	1,966.64	44.59	1,744.54	46.48	1,652.92	60.58
Electrical heating solutions	913.27	20.70	630.30	16.79	106.40	3.90
Specialised cables	1,531.13	34.71	1,378.61	36.73	968.95	35.52
Total revenue from operations (excluding other operating revenue)	4411.04	100.00	3,753.45	100.00	2,728.27	100.00

Source: Red Herring Prospectus (RHP)

Note: Other operating revenue includes scrap sales and export incentive during Fiscals 2026, 2025, and 2024, were ₹37.74 million, ₹31.81 million, and ₹19.83 million, respectively representing 0.85%, 0.84%, and 0.72% of revenue from operations.

The table below sets forth details of revenue from contribution from top 10 customers for Fiscals 2026, 2025 and 2024:

Verticals	Fiscal 2026**		Fiscal 2025 (on a consolidated basis including impact of Marathon Scheme of Amalgamation)		Fiscal 2024 (Company + Tempsens Gulf)	
	Amount (₹ million)	(%) of revenue from operations	Amount (₹ million)	(%) of revenue from operations	Amount (₹ million)	(%) of revenue from operations
Top 10 customers*	827.29	18.59	896.40	23.68	679.95	24.74

Source: Red Herring Prospectus (RHP)

Notes:

* Top 10 customers may vary from Fiscal to Fiscal.

** Tempsens Instruments GmbH was a top 10 customer on an overall basis during Fiscal 2026 prior to its acquisition and accordingly, has been included as a top 10 customer for the relevant pre-acquisition period, i.e., for the period from April 1, 2025 until January 15, 2026.

The table below sets forth the split of revenue from operations (excluding other operating revenue) within India and outside India for Fiscals 2026, 2025, and 2024:

Nature of Sales	Fiscal 2026		Fiscal 2025		Fiscal 2024	
	Amount (₹ million)	(%) of revenue from operations (excluding other operating revenue)	Amount (₹ million)	(%) of revenue from operations (excluding other operating revenue)	Amount (₹ million)	(%) of revenue from operations (excluding other operating revenue)
Within India	3,152.83	71.48	2,751.31	73.30	2,141.91	78.51
Outside India	1,258.21	28.52	1,002.14	26.70	586.36	21.49
Total revenue from operations (excluding other operating revenue)	4411.04	100.00	3,753.45	100.00	2,728.27	100.00

Source: Red Herring Prospectus (RHP)

Note: Other operating revenue includes scrap sales and export incentive during Fiscals 2026, 2025, and 2024, were ₹37.74 million, ₹31.81 million, and ₹19.83 million, respectively representing 0.85%, 0.84%, and 0.72% of revenue from operations.

Shareholding pattern

Name of the Selling Shareholders	Type	Number of Equity Shares Offered	Weighted Average Cost of Acquisition per Equity Share (in ₹)
Amit Talesara	PSS	Up to 4,815,543 Equity Shares of face value of ₹4 each	0.05
Puneet Talesara	PSS	Up to 1,294,480 Equity Shares of face value of ₹4 each	0.05
Chandra Prakash Talesara	PSS	Up to 3,787,720 Equity Shares of face value of ₹4 each	NIL
Ankit Talesara	OSS	Up to 3,787,720 Equity Shares of face value of ₹4 each	0.04
Nirmal Kumar Pande	OSS	Up to 4,814,537 Equity Shares of face value of ₹4 each	0.06

Source: Red Herring Prospectus (RHP)

Objects of the issue

Fresh Issue of 31,66,666 shares (aggregating up to ₹95.00 Cr)

Offer for Sale of 1,85,00,000 shares of ₹10 (aggregating up to ₹555.00 Cr)

Company plans to use the Net Proceeds to fund the following objects:

1. Funding certain capital expenditure of the Company towards the (i) electrical heating solutions (ii) specialized cable solutions.
2. Pre-payment or scheduled re-payment, in full or in part, of certain outstanding borrowings availed by the Company.
3. General corporate purposes.

Source: Red Herring Prospectus (RHP)

Peer Comparison

There are no listed peer companies in India engaged in the same line of business as the Company.

Competitive Strengths

1. Largest manufacturer of contact and non-contact temperature sensors in India by revenue and among the largest electrical heater manufacturers, with a strong focus on indigenisation that creates high entry barriers.
2. Diversified Business Model with Broad Product Portfolio including a comprehensive range of temperature sensors, heaters and allied instrumentation serving diverse industries, supported by a balanced mix of project-based and recurring MRO revenues.
3. Established R&D infrastructure and technical expertise enable the development of customised, mission-critical solutions, supporting innovation and deeper customer engagement.
4. Global footprint supported by strategic alliances, exports and a diversified customer base, along with long-standing relationships with leading customers across industries and geographies.
5. Backward-integrated manufacturing capabilities, digital traceability and stringent quality-control processes enable consistent product quality, supply reliability and operational efficiency.
6. Promoter-led operations backed by an experienced management team with deep industry expertise, supporting disciplined execution and sustainable long-term growth.

Source: Red Herring Prospectus (RHP)

Growth Strategies

1. Continue leveraging in-house R&D capabilities and strategic technology partnerships to develop and commercialise new products and strengthen technological capabilities.
2. Focus on expanding established product lines, including temperature sensors, process heating solutions, conductor solutions and infrared technology, by increasing market penetration and customer applications.
3. Expand international operations and export sales by entering new geographies, deepening relationships with existing customers and leveraging strategic partnerships.
4. Drive growth through capacity expansion, new product development and selective inorganic initiatives, including joint ventures, subsidiaries and strategic collaborations.
5. Invest in manufacturing capacity, automation and process improvements to support rising demand while improving productivity, quality and cost efficiency.
6. Increase the contribution from recurring replacement and MRO demand while diversifying across industries and customer segments to build a more stable and resilient revenue base.

Source: Red Herring Prospectus (RHP)

Key Risks

1. Higher dependence on Projects/OEM business, which contributed 67.55% of FY26 revenue, exposes the company to risks from lower customer capex, project delays/cancellations and fluctuations in demand.
2. The company remains exposed to metal and petrochemical sector demand, which contributed 41.13% of FY26 revenue, making it vulnerable to sector slowdowns, lower capex and regulatory changes.



3. The company is exposed to copper and nickel price volatility, which accounted for 26.05% of FY26 purchases, with price increases, shortages or supply disruptions potentially impacting margins and operations.
4. The company has high supplier concentration, with its top 10 suppliers contributing 40.33% of FY26 purchases, while limited long-term supply contracts and frequent delivery delays expose it to supply disruptions, cost overruns and margin pressure.
5. The company faces customer concentration risk, with its top 10 customers contributing 18.59% of FY26 revenue, while limited long-term contracts and reliance on spot orders expose it to demand volatility and customer loss..

Source: Red Herring Prospectus (RHP)

Disclosure under SEBI Research Analyst Regulations 2014:

Sr.no.	Particulars	Yes/No
1)	Research Analyst or his/her relative's or Ajcon Global Services Limited financial interest in the subject company(ies):	No
2)	Research Analyst or his/her relative or Ajcon Global Services Limited actual/beneficial ownership of 1% or more securities of the subject company (ies) at the end of the month immediately preceding the date of publication of the Research report	No
3)	Research Analyst or his/her relative or Ajcon Global Services Limited has any other material conflict of interest at the time of publication of the Research Report	No
4)	Research Analyst has served as an officer, director or employee of the subject company(ies)	No
5)	Ajcon Global Services Limited has received any compensation from the subject company in the past twelve months	No
6)	Ajcon Global Services Limited has received any compensation for investment banking, or merchant banking, or brokerage services from the subject company in the past twelve months	No
7)	Ajcon Global Services Limited has received any compensation for products or services other than investment banking, or merchant banking, or brokerage services from the subject company in the past twelve months	No
8)	Ajcon Global Services Limited has received any compensation or other benefits from the subject company or third party in connection with the research report	No
9)	Ajcon Global Services Limited has managed or co-managed public offering of securities for the subject company in the past twelve months	No
10)	Research Analyst or Ajcon Global Services Limited has been engaged in market making activity for the subject company(ies)	No

Disclaimer

Investment in securities market are subject to market risks. Read all the related documents carefully before investing. Registration granted by SEBI and certification from NISM in no way guarantee performance of the intermediary or provide any assurance of returns to investors.

Ajcon Global Services Limited is a SEBI registered Research Analyst entity bearing registration Number INH000001170 under SEBI (Research Analysts) Regulations, 2014.

Individuals employed as research analyst by Ajcon Global Services Limited or their associates are not allowed to deal or trade in securities that the research analyst recommends within thirty days before and within five days after the publication of a research report as prescribed under SEBI Research Analyst Regulations.

Subject to the restrictions mentioned in above paragraph, We and our affiliates, officers, directors, employees and their relative may: (a) from time to time, have long or short positions acting as a principal in, and buy or sell the securities or derivatives thereof, of Company mentioned herein or (b) be engaged in any other transaction involving such securities and earn brokerage.

Ajcon Global Services Limited is a fully integrated stock broking, investment banking, merchant banking, corporate advisory, commodity and currency broking Company. It may therefore have commercial relationship for the above said services with the Company covered in this Report. Ajcon Global Services Limited research analysts responsible for the preparation of the research report may interact with trading desk personnel, sales personnel and other parties for gathering, applying and interpreting information.

Ajcon Global Services Limited encourages independence in research report preparation and strives to minimize conflict in preparation of research report. Ajcon Global Services Limited or its analysts did not receive any compensation or other benefits from the companies mentioned in the report or third party in connection with preparation of the research report. Accordingly, neither Ajcon Global Services Limited nor Research Analysts have any material conflict of interest at the time of publication of this report.



Ajcon Global Services Limited or its associates may have commercial transactions with the Company mentioned in the research report with respect to advisory services.

The information and opinions in this report have been prepared by Ajcon Global Services Limited and are subject to change without any notice. The report and information contained herein is strictly confidential and meant solely for the selected recipient and may not be altered in any way, transmitted to, copied or distributed, in part or in whole, to any other person or to the media or reproduced in any form, without prior written consent of Ajcon Global Services Limited. While we would endeavour to update the information herein on a reasonable basis, Ajcon Global Services Limited is under no obligation to update or keep the information current. Also, there may be regulatory, compliance or other reasons that may prevent Ajcon Global Services Limited from doing so. This report is based on information obtained from public sources and sources believed to be reliable, but no independent verification has been made nor is its accuracy or completeness guaranteed.

This report and information herein is solely for informational purpose and shall not be used or considered as an offer document or solicitation of offer to buy or sell or subscribe for securities or other financial instruments. Though disseminated to all the customers simultaneously, not all customers may receive this report at the same time. Ajcon Global Services Limited will not treat recipients as customers by virtue of their receiving this report. Nothing in this report constitutes investment, legal, accounting and tax advice or a representation that any investment or strategy is suitable or appropriate to your specific circumstances. The securities discussed and opinions expressed in this report may not be suitable for all investors, who must make their own investment decisions, based on their own investment objectives, financial positions and needs of specific recipient. This may not be taken in substitution for the exercise of independent judgment by any recipient. The recipient should independently evaluate the investment risks. The value and return on investment may vary because of changes in interest rates, foreign exchange rates or any other reason. Ajcon Global Services Limited accepts no liabilities whatsoever for any loss or damage of any kind arising out of the use of this report. Past performance is not necessarily a guide to future performance. Investors are advised to see Risk Disclosure Document to understand the risks associated before investing in the securities markets. Actual results may differ materially from those set forth in projections. Forward-looking statements are not predictions and may be subject to change without notice. Ajcon Global Services Limited or its associates might have managed or co-managed public offering of securities for the subject company or might have been mandated by the subject company for any other assignment in the past twelve months.

It is confirmed that or any other Research Analysts of this report has not received any compensation from the company mentioned in the report in the preceding twelve months. Compensation of our Research Analysts is not based on any specific merchant banking, investment banking or brokerage service transactions.

Ajcon Global Services Limited or its subsidiaries collectively or Directors including their relatives, Research Analysts, do not own 1% or more of the equity securities of the Company mentioned in the report as of the last day of the month preceding the publication of the research report.

Ajcon Global Services Limited may have issued other reports that are inconsistent with and reach different conclusion from the information presented in this report. Neither the Research Analysts nor Ajcon Global Services Limited have been engaged in market making activity for the companies mentioned in the report.

We submit that no material disciplinary action has been taken on Ajcon Global Services Limited by any Regulatory Authority impacting Equity Research Analysis activities.

Analyst Certification

I Ritika Didwania research analyst, author and the names subscribed to this report, hereby certify that all of the views expressed in this research report accurately reflect our views about the subject issuer(s) or securities. We also certify that no part of compensation was, is, or will be directly or indirectly related to the specific recommendation(s) or view (s) in this report.

For research related queries contact:

Ritika Didwania - Research Analyst at research@ajcon.net

CIN: L74140MH1986PLC041941

SEBI registration Number: INH000001170 as per SEBI (Research Analysts) Regulations, 2014.

Website: www.ajcononline.com

Registered and Corporate office

408 - (4th Floor), Express Zone, "A" Wing, Cello – Sonal Realty, Near Oberoi Mall and Patel's, Western Express Highway, Goregaon (East), Mumbai – 400063. Tel: 91-22-67160400, Fax: 022-28722062