LCC PROJECTS LIMITED

IPO Note

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A Multidisciplinary EPC Company Building India's Irrigation, Water Supply & Infrastructure Backbone

LCC Projects Limited, headquartered in Ahmedabad, Gujarat, began as a partnership firm (M/s. Laxmi Construction Co.) in 2004, became a private limited company in 2017, and was converted to a public company as "LCC Projects Limited" on December 5, 2024. It's led by promoters Arjan Suja Rabari (28+ years' experience), Laljibhai Arjanbhai Ahir (16+ years) and Maya Arjan Rabari.

The company is a multidisciplinary EPC contractor in the irrigation and water-supply segment building dams, barrages, canals, pipe distribution networks, lift-irrigation systems and water-supply schemes and is expanding into solar, sewerage/wastewater treatment, metro rail, river-linking and desalination. It also runs a precast-concrete unit in Jaspur, Gujarat, and has completed 80 projects across 12 states with 2,093 permanent employees (as of March 31, 2026), and an order book of ₹7,953.18 crore, about 2.21x FY26 revenue. Per the ICRA report commissioned for this offer, it's positioned as a multidisciplinary EPC player "by market share" in irrigation/water supply

India's irrigation systems market is projected to grow at a 10.9% CAGR between 2023 and 2028 (per India Investment Grid, cited via the ICRA Report), supported by government programmes such as the Pradhan Mantri Krishi Sinchayee Yojana (93,068 Cr earmarked for FY2022–26), the Jal Jeevan Mission, the Micro Irrigation Fund, and a Union Budget FY2026–27 public capex outlay of 12.2 lakh Cr. Government departments remain LCC's dominant customer base 79.07% of its order book by value as of March 31, 2026 (down from 87.72% in FY24), and Jal Jeevan Mission projects specifically made up 19.54% of the FY26 order book (down sharply from 44.75% in FY24).

On order book strength: LCC's order book grew from 6,268.97 Cr (FY24) to 7,882.17 Cr (FY25) to 7,953.18 Cr as of March 31, 2026 about 2.21x FY26 revenue spread across 103 unexecuted projects. Its top three ongoing projects by value are the Sondwa Lift Micro Irrigation Project (1,534.95 Cr, awarded by the Narmada Valley Development Authority), the Sidhi Bansagar Multi-Village Scheme (1,525.14 Cr) and the Gandhi Sagar 1 Multi-Village Scheme (1,153.90 Cr), both awarded by Madhya Pradesh Jal Nigam Maryadit. Customer concentration has actually been easing: its top 10 customers accounted for 72.30% of FY26 revenue, down from 84.10% (FY25) and 82.76% (FY24), and its top 3 customers fell from 64.21% (FY24) to 43.32% (FY26). The company carries a CARE A (Stable) long-term / CARE A2+ short-term credit rating with no downward revisions in the last three fiscals.

The IPO itself comprises a fresh issue of equity shares aggregating up to INR 258 Cr plus an offer for sale of up to INR 169.14 Cr .Total Issue of INR 427.14 Cr

Industry	Engineering, Procurement, and Construction

Scrip Details	
Listing	BSE &NSE
Open Date	Sep 9, 2026
Close Date	Sep 11, 2026
Price Band	INR 139 – 146
Face Value	INR 5
Market Lot	102 Shares
Minimum Lot	1

Issue Structure	
Issue Size (INR cr)	427.14
Issue Size (Shares Cr)	1.77
QIB Share (%)	≤ 50%
Non-Inst Share (%)	≥ 15%
Retail Share (%)	≥ 35%
Pre Issue sh. (cr)	27.20
Post Issue sh. (cr)	28.96
Post Issue Market Cap (cr)	4229.20

Shareholding	Pre (%)	Post (%)
Promoter	100.0	89.90
Public	0.0	10.10
TOTAL	**100.0**	**100.0**

Key Consolidated Financial Data (INR Cr, unless specified)

	Net Revenue	EBITDA	Net Profit	EBITDA (%)	Net Profit (%)	EPS (INR)	BVPS (INR)	ROE (%)	RoIC (%)	P/E (X)	EV/EBITDA (X)
FY23	1225.3	118.4	68.2	9.7	5.6	2.6	9.0	26.1	22.9	62.0	37.6
FY24	2438.9	266.0	121.8	10.9	5.0	4.9	13.2	31.8	36.7	34.7	17.0
FY25	2918.3	378.2	222.4	13.0	7.6	8.6	20.9	36.8	33.7	19.0	12.3
FY26	3600.3	481.7	283.4	13.4	7.9	11.3	30.8	31.9	33.9	14.9	9.6

Source: Ventura Research & Company update

Issue Structure and Offer Details

LCC Projects IPO is a book build issue of ₹427.14 Cr. The issue is a combination of fresh issue of 1.77 Cr shares aggregating to ₹258.00 Cr and offer for sale of 1.16 Cr shares aggregating to ₹169.14 Cr

Issue Structure

Investor Category	Allocation
QIB	**Not more than 50.00% of the Net Offer**
NII (HNI)	**Not less than 15.00% of the Net Offer**
Retail	**Not less than 35.00% of the Net Offer**

Number of shares based on a higher price band of INR 146

Source: Company Reports

Objects of the Issue:

The Company proposes utilizing the Net Proceeds from the Offer towards the following objects:

1. **Fresh Issue – INR 258.00 Cr**
    - Purchase of equipment – INR 14.69 Cr
    - Prepayment of outstanding borrowings availed by Company - INR 180.00 Cr
    - General Corporate Purposes

2. **Offer for Sale – INR 169.14 Cr**

For any further query, please email us on research@venturasecurities.com

Financial Summary

Fig in INR Cr (unless specified)	FY23	FY24	FY25	FY26
Income Statement				
Revenue	1,225.3	2,438.9	2,918.3	3,600.3
YoY Growth (%)	*56.9*	*99.1*	*19.7*	*23.4*
Raw Material Cost	619.5	1,388.0	1,345.9	1,385.1
RM Cost to Sales (%)	*50.6*	*56.9*	*46.1*	*38.5*
Employee Cost	24.1	56.4	82.8	103.9
Employee Cost to Sales (%)	*2.0*	*2.3*	*2.8*	*2.9*
Other Expenses	463.3	728.6	1,111.4	1,629.5
Other Exp to Sales (%)	*37.8*	*29.9*	*38.1*	*45.3*
EBITDA	118.4	266.0	378.2	481.7
Margin (%)	*9.7*	*10.9*	*13.0*	*13.4*
YoY Growth (%)	*66.9*	*124.6*	*42.2*	*27.3*
Depreciation & Amortization	7.1	19.1	27.4	45.4
EBIT	111.3	246.9	350.9	436.3
Margin (%)	*9.1*	*10.1*	*12.0*	*12.1*
YoY Growth (%)	*73.7*	*121.8*	*42.1*	*24.3*
Other Income	9.4	10.9	22.7	39.2
Bill discounting & other charges	28.9	49.9	80.1	96.2
Fin Charges Coverage (X)	3.8	4.9	4.4	4.5
Exceptional Item	0.0	(35.5)	0.0	(0.8)
PBT	91.8	172.4	293.5	378.5
Margin (%)	*7.5*	*7.1*	*10.1*	*10.5*
YoY Growth (%)	*69.1*	*87.9*	*70.2*	*29.0*
Tax Expense	23.6	50.4	69.9	91.9
Tax Rate (%)	*25.7*	*29.2*	*23.8*	*24.3*
PAT	68.2	122.0	223.5	286.6
Margin (%)	*5.6*	*5.0*	*7.7*	*8.0*
YoY Growth (%)	*93.1*	*78.8*	*83.3*	*28.2*
Min Int/Sh of Assoc	(0.0)	(0.2)	(1.1)	(3.2)
Net Profit	68.2	121.8	222.4	283.4
Margin (%)	*5.6*	*5.0*	*7.6*	*7.9*
YoY Growth (%)	*93.1*	*78.5*	*82.6*	*27.4*
Balance Sheet				
Share Capital	34.0	34.0	136.0	136.0
Total Reserves	227.2	349.4	470.8	757.2
Shareholders Fund	261.2	383.4	606.8	893.2
Long Term Borrowings	22.7	53.4	80.7	66.3
Deferred Tax Assets / Liabilities	2.9	4.4	0.5	(2.1)
Other Long Term Liabilities	35.4	47.4	54.6	53.2
Long Term Trade Payables	0.0	0.0	0.0	0.0
Long Term Provisions	0.0	0.0	0.0	0.0
Total Liabilities	322.3	488.6	742.6	1,010.6
Net Block	85.8	135.1	149.9	188.8
Capital Work in Progress	0.3	0.0	33.8	0.0
Intangible assets under develop	0.0	0.0	0.0	0.0
Non Current Investments	5.0	5.1	5.3	10.0
Long Term Loans & Advances	33.2	50.9	84.5	57.9
Other Non Current Assets	87.0	79.9	42.3	64.2
Net Current Assets	111.0	217.6	426.8	689.7
Total Assets	322.3	488.6	742.6	1,010.6

Fig in INR Cr (unless specified)	FY23	FY24	FY25	FY26
Per share data & Yields				
Adjusted EPS (INR)	2.4	4.2	7.7	9.8
Adjusted Cash EPS (INR)	2.6	4.9	8.6	11.3
Adjusted BVPS (INR)	9.0	13.2	20.9	30.8
Adjusted CFO per share (INR)	(1.7)	1.0	0.8	5.5
CFO Yield (%)	(1.2)	0.7	0.6	3.7
Adjusted FCF per share (INR)	(3.0)	(1.3)	(1.8)	3.2
FCF Yield (%)	(2.1)	(0.9)	(1.2)	2.2
Solvency Ratio (X)				
Total Debt to Equity	1.1	1.1	1.2	1.0
Net Debt to Equity	0.9	0.8	0.7	0.4
Net Debt to EBITDA	1.9	1.1	1.1	0.8
Return Ratios (%)				
Return on Equity	26.1	31.8	36.8	31.9
Return on Capital Employed	15.0	21.7	19.8	18.9
Return on Invested Capital	22.9	36.7	33.7	33.9
Working Capital Ratios				
Payable Days (Nos)	55	45	28	69
Inventory Days (Nos)	48	36	55	65
Receivable Days (Nos)	54	23	31	46
Net Working Capital Days (Nos)	46	14	58	43
Net Working Capital to Sales (%	13.7	4.9	11.9	12.3
Valuation (X)				
P/E	62.0	34.7	19.0	14.9
P/BV	16.2	11.0	7.0	4.7
EV/EBITDA	37.6	17.0	12.3	9.6
EV/Sales	3.6	1.9	1.6	1.3
Cash Flow Statement				
PBT	91.8	172.4	293.5	378.5
Adjustments	(8.9)	(139.8)	28.0	(33.3)
Change in Working Capital	(108.1)	47.1	(227.9)	(94.8)
Less: Tax Paid	(23.6)	(50.4)	(69.9)	(91.9)
Cash Flow from Operations	(48.8)	29.3	23.6	158.4
Net Capital Expenditure	(38.2)	(67.6)	(75.3)	(65.3)
Change in Investments	(54.8)	(61.9)	(119.9)	(41.5)
Cash Flow from Investing	(93.0)	(129.5)	(195.2)	(106.8)
Change in Borrowings	172.4	133.3	332.6	113.9
Less: Finance Cost	(28.9)	(49.9)	(80.1)	(96.2)
Proceeds from Equity	0.0	0.0	0.0	0.0
Buyback of Shares	0.0	0.0	0.0	0.0
Dividend Paid	0.0	0.0	0.0	0.0
Cash flow from Financing	143.4	83.5	252.5	17.7
Net Cash Flow	1.6	(16.7)	81.0	69.3
Forex Effect	0.0	0.0	0.0	0.0
Opening Balance of Cash	37.0	38.6	21.9	102.8
Closing Balance of Cash	38.6	21.9	102.8	172.2

Source: Company Reports

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